

Commonwealth of Massachusetts



**Community Compact Cabinet
&
Becoming a “Compact Community”**

495/MetroWest Partnership

June 8, 2016



What is the CCC



- **Created by the Governor's first Executive Order (#554), the Community Compact Cabinet (CCC)**
 - Improves state-municipal relations by having state agencies work better with and for municipalities
 - Works to better coordinate and leverage state resources available to cities and towns
 - Strives to incentivize best practices at the local level

- **Membership:**
 - Lieutenant Governor (Chair)
 - Senior Deputy Commissioner, Division of Local Services (Vice-Chair)
 - Secretary of the Executive Office of Housing and Economic Development
 - Secretary of the Executive Office of Education
 - Secretary of Transportation
 - Secretary of the Executive Office of Energy and Environmental Affairs
 - Assistant Secretary for Operational Services
 - Chief Information Officer



Areas of Responsibility



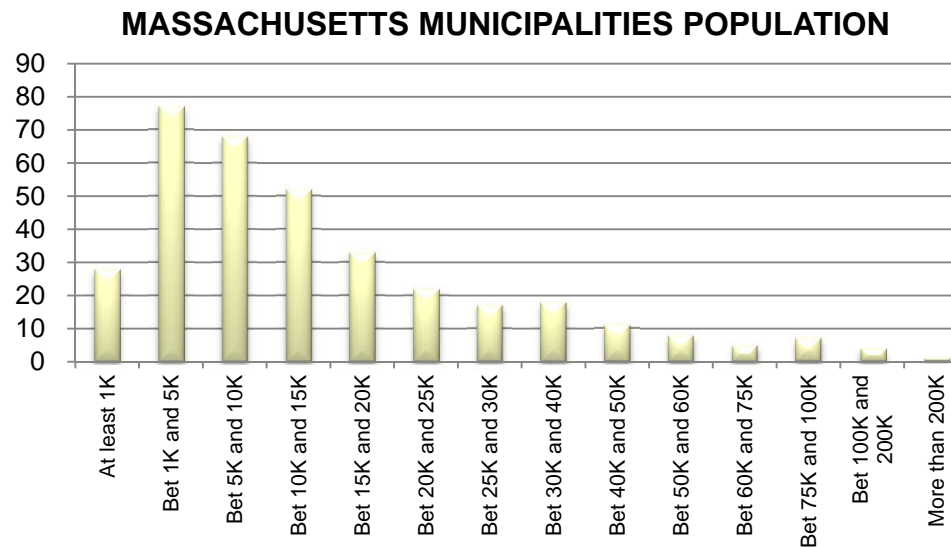
- Champion municipal interests across all executive secretariats and agencies;
- Develop mutual standards of best practices for both the state and municipalities;
- Develop ideas to incentivize adoption of best practices at the municipal and school district level;
- Work with the Local Government Advisory Commission (LGAC) to resolve issues and implement recommendations made by the LGAC and approved by the Governor;
- Review state regulatory burdens on municipalities and school districts and recommend reforms;
- Understand the major cost drivers of municipalities and school districts and identify actions that the Commonwealth, municipalities and school districts can take to control them;
- Identify and remove barriers to economic development opportunities for cities and towns;
- Empower cities and towns and school districts by finding new ways for local governments to leverage state resources and capacity.



Inclusive Approach – Assistance for all Communities



- Massachusetts is a Commonwealth of 351 cities and towns - both large and small



- The Baker/Polito Administration is committed to helping all communities achieve best practices
- Any community, regardless of population, that enters into a Compact will be eligible for technical assistance



What is a Community Compact?



- **The Community Compact is a voluntary, mutual agreement between the Administration and municipality**
- **In a Community Compact, a community will agree to implement at least one best practice that they select from across a variety of areas**
- **Once approved, the written agreement will be generated and signed by both the municipality and the Commonwealth**
- **The Compact also articulates the commitments the Commonwealth will make on behalf of all communities**



Areas of Best Practices



Financial Management	Housing / Economic Development	Education	Energy / Environment	Technology	Transportation / Citizen Safety	Regional Cooperation
Budget Document	Preparing for success	Administration and finance	Maximizing energy efficiency and Renewable opportunities	Cyber-security	Complete streets	Explore sharing services/regionalize
Financial policies	Housing	Coordination and collaboration - professional development	Climate Change mitigation and adaptation	Transparency	Safe routes to school	
Long-range planning	Infrastructure	Coordination and collaboration - higher education	Sustainable development and land protection	Business continuity	A safe and mobile future for older drivers	
Capital planning	Competitiveness	Coordination and collaboration - transition	Comprehensive water resource management	Citizen engagement	Sharing best practices	
Review Financial Management Structure	Job creation & retention	Coordination and collaboration - early education	Waste and site cleanup	Data standards	Citizen safety	
Other	Other	Other	Promoting agriculture	Other	Other	
			Other			

- These subject areas and specific best practices should not be viewed as limiting.
 - There is an “Other” category that allows you to choose a best practice that isn’t included above
 - In addition, each subject area has “other”
- We have seen creative applications submitted that were outside of the 7 areas



Commonwealth's Commitments



- **As a sign of its commitment to an improved partnership with cities and towns, the Baker-Polito Administration:**
 - Intends to be a reliable partner on local aid.
 - Pledges to work with our partners in the Legislature toward earlier local aid formula funding levels.
 - Will work to make available technical assistance opportunities for cities and towns as they work toward best practices.
 - Will not propose any new unfunded state mandates, and we will look at existing mandates with a goal toward making it easier to manage municipal governments.
 - Will give special attention, in its review of state regulations, to those that affect the ability of municipalities to govern themselves.
 - Pledges to work closely with municipal leaders to expand opportunities to add municipal voices to those state boards and commissions that impact local governments.
 - Will introduce incentives for municipalities that sign Compacts in existing and proposed state grant opportunities, including proposals for technical assistance grants available only to compact communities.
 - Will identify ways to expedite state reviews that can often slow down economic development opportunities or hinder other municipal interests.



Why Enter Into a Community Compact?



- **Allows your community to implement a best practice(s) that you might otherwise be unable to**
- **Shows residents and taxpayers that you are striving to follow best practices**
- **The Commonwealth will offer incentives, including prioritizing Commonwealth technical assistance resources to help reach your chosen best practice(s)**
- **Extra points on certain grants, and a grant program specifically for Compact communities, are also incentives**



How to Become a Compact Community



- Visit Mass.gov/CCC and choose “Compact Application”
- Then choose the Best Practice(s) you want to implement and briefly explain why
- Hit submit and that’s it!
- Division of Local Services (DLS) will review and forward to the appropriate Secretariat for review and follow-up with the municipality
- The Commonwealth will work with the municipality to obtain technical assistance resources to help reach your chosen best practice(s)
- Each Compact agreement will run for two years
 - During the two year period of each compact, the DLS will monitor progress
 - Progress payments made based on project timeline community has with consultant

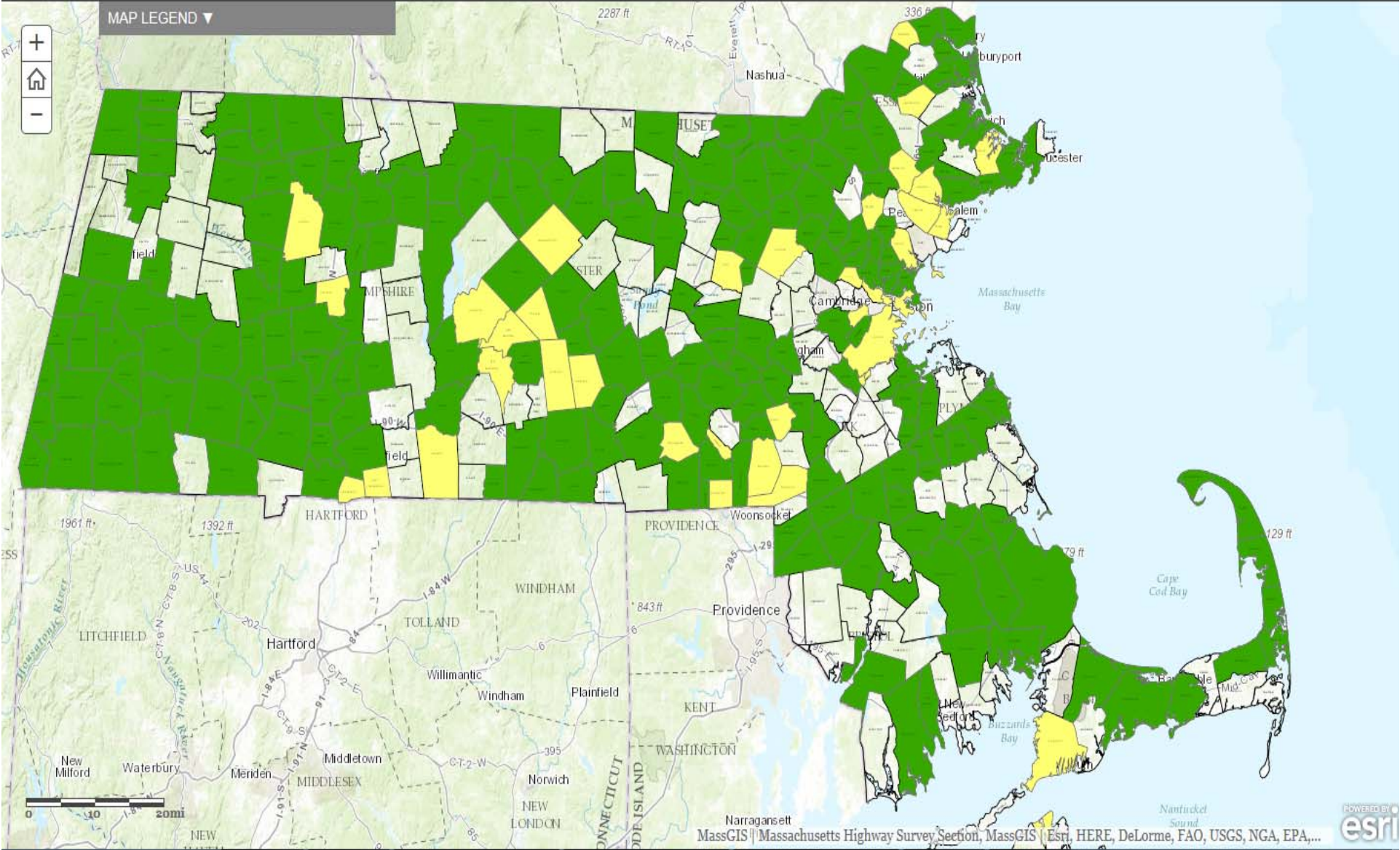


Examples of Creative Applications



- **Southern Berkshire Co. – 17 communities / 6 RSD’s**
 - Further regionalization of regional school district services
- **Quabbin Regional School District Members – Barre, Hardwick, Hubbardston, New Braintree and Oakham**
 - Member communities want to explore the compression of schools in the district
- **CrossTownConnect – 5 communities around Rt’s 2/495 Corridor (Acton, Boxborough, Littleton, Maynard, Westford)**
 - Getting employees to and from jobs
- **Middlesex 3 Coalition – 9 communities (Bedford, Billerica, Burlington, Chelmsford, Lexington, Lowell, Tewksbury, Tyngsborough, Westford)**
 - Aims to address public transportation needs of the residents and employers
- **Franklin – emergency medical services**
 - Desire an analysis of local call volume to analyze whether there is a more cost-effective model for transport of patients with minor medical emergencies
- **Methuen – professional development**
 - Create and implement a professional development program to provide managers and staff with opportunities for growth; to ensure and retain an efficient and innovative workforce

Community Compact Status



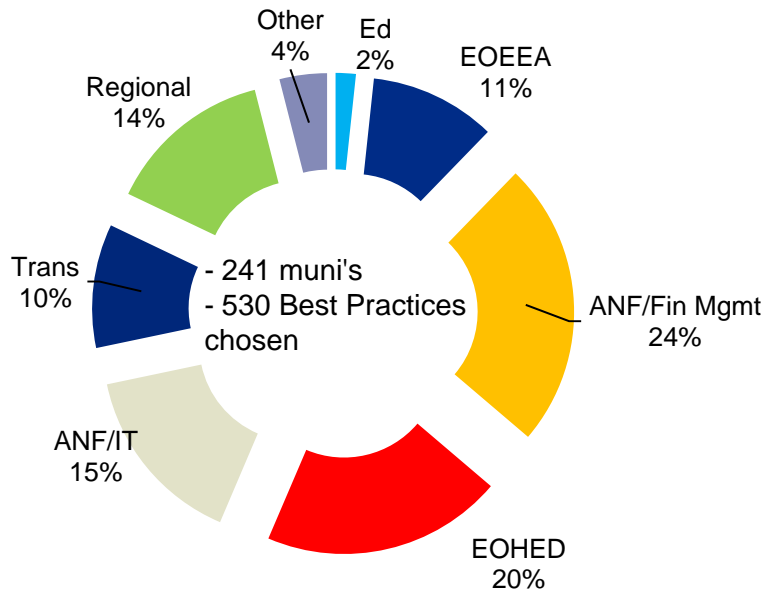


Statistics (through 6/7/16)

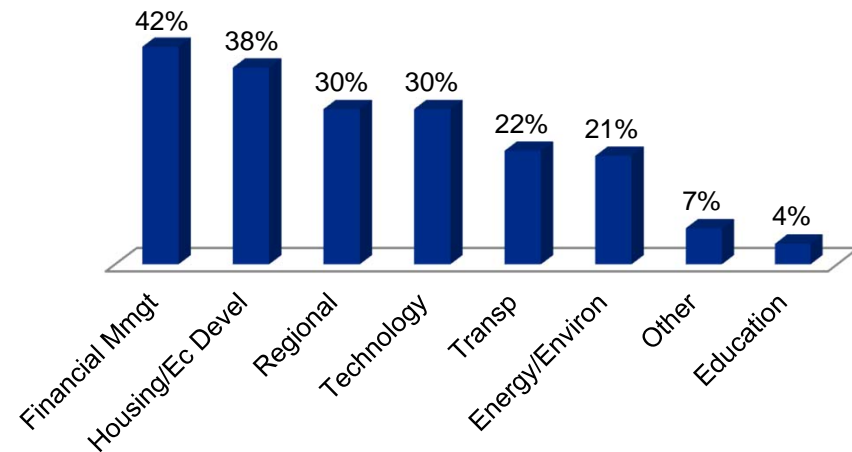


- 241 total applications; 530 total chosen best practices
 - 225 signed representing 492 best practices
 - 9 awaiting dates
 - 7 in various stages of review

Chosen Best Practice Areas



% of the 241 Muni's that Chose at Least 1 Best Practice from :

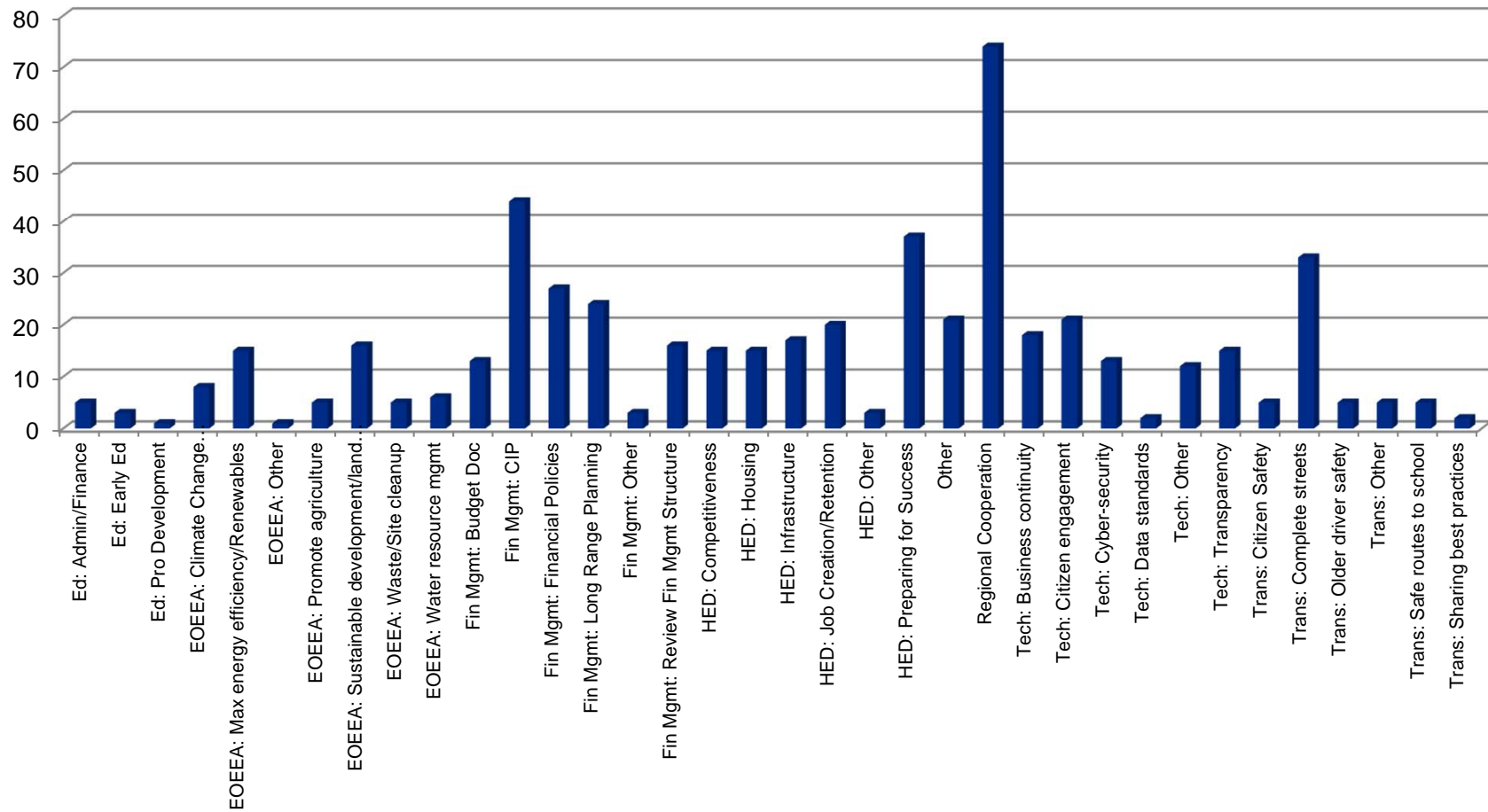




Statistics (through 6/7/16)



Chosen Best Practices





Where are the Applications Coming From?



- 2/3's have come from municipalities with a population < 20K
- Close to 50% from population of 10K or less
- Mirrors statewide population distribution

